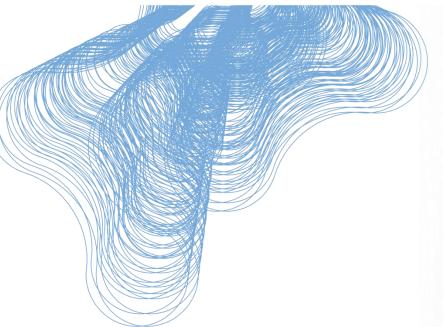


Investor Presentation April 2012

Innovative Science Affordable Medicine





SAFE HARBOR



Certain statements in this release concerning our future growth prospects are forwardlooking statements, which are subject to a number of risks, uncertainties and assumptions that could cause actual results to differ materially from those contemplated in such forward-looking statements. Important factors that could cause actual results to differ materially from our expectations include, amongst others general economic and business conditions in India, our ability to successfully implement our strategy, our research and development efforts, our growth and expansion plans and technological changes, changes in the value of the Rupee and other currency changes, changes in the Indian and international interest rates, change in laws and regulations that apply to the Indian and global biotechnology and pharmaceuticals industries, increasing competition in and the conditions of the Indian biotechnology and pharmaceuticals industries, changes in political conditions in India and changes in the foreign exchange control regulations in India. Neither our company, nor our directors, nor any of their respective affiliates have any obligation to update or otherwise revise any statements reflecting circumstances arising after this date or to reflect the occurrence of underlying events, even if the underlying assumptions do not come to fruition.

AGENDA





3



SNAPSHOT



Biocon is **an emerging, global Bio-pharmaceutical** enterprise, focused on innovation to develop affordable products and services for patients, partners and healthcare systems across the world.

Biocon is committed towards:

Reducing therapy costs of *chronic diseases*. (*diabetes, cancer & auto-immune diseases*)

Strategic Research and marketing *partnerships* that provide global access

Leveraging the India advantage to deliver *high value, licensable R&D assets*

FY12 HIGHLIGHTS



Financial Performance

- Group Revenue at Rs. 2,148 Crores (16% YoY growth)
- EBITDA at Rs. 579 Crores (EBITDA Margin: 27%)

Research & Development

- Itolizumab 52-week study successfully meets primary & secondary endpoints
- Global phase I for phybrid initiated (Amylin partnership)
- Phase III trials for emerging markets commenced for Biosimilar Trastuzumab (Herceptin, Mylan alliance); Phase I for developed markets ongoing.
- Global biosimilar Insulin trials nearing completion

Strategic Alliances

- 20+ new partnerships initiated in Syngene, including big pharma
- Amicable conclusion of biosimilar Insulin partnership with Pfizer





BIOPHARMA SUBSIDIARIES

Biocon Research , India | 100% R&D- Novel Molecules

Biocon Biopharmaceuticals | **100%** MAbs and Biosimilars

Biocon Sdn. Bhd, Malaysia | **100%** *Overseas subsidiary*

Biocon SA, Switzerland | **100%** Overseas subsidiary

NeoBiocon, UAE | **50%** Overseas subsidiary

RESEARCH SERVICES

Syngene International, India | **100%** *Custom research, drug discovery*

Clinigene International, India | **100%** *Clinical development*

Spanning the entire Value Chain with capabilities ranging from discovery to manufacturing

MANAGING THE FUTURE



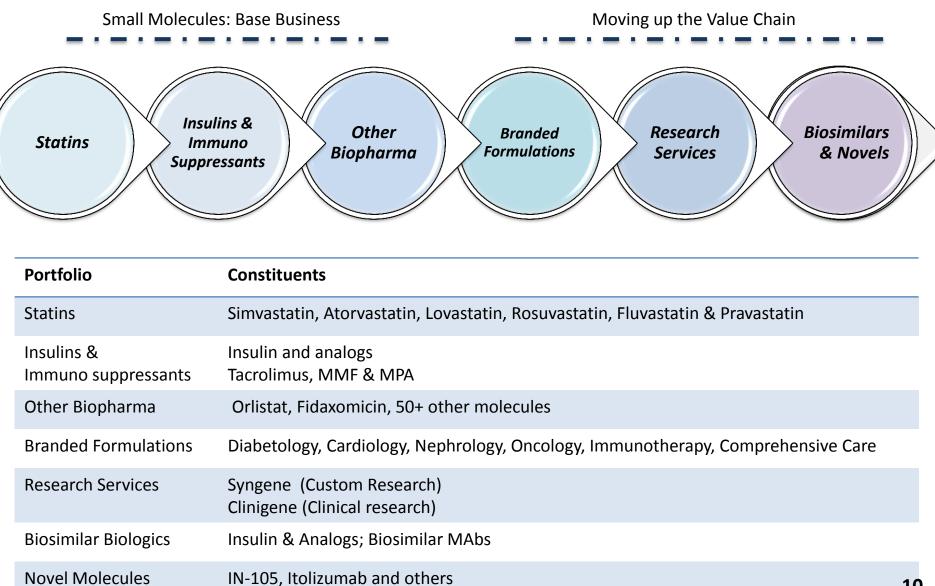




PORTFOLIO SPREAD

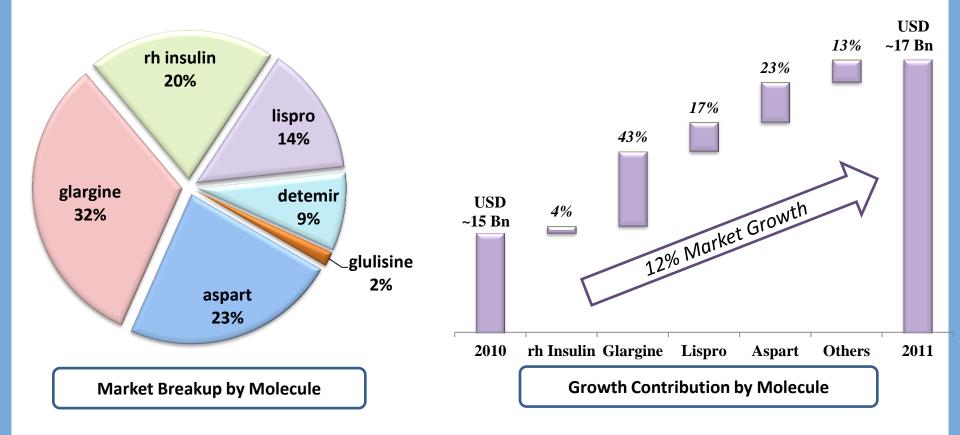
DIVERSIFIED OFFERINGS







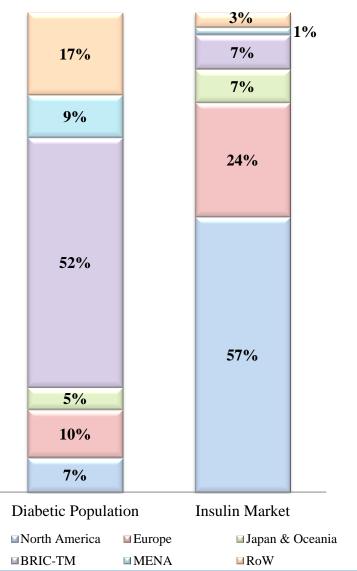
Total 2011 Insulin Market: USD ~17 Bn



INSULINS: GLOBAL OPPORTUNITY (2)







The shift underway

- ☑ Total Diabetic Population 2011: 366 Mn
 - Developed Markets: 80 Mn
 - Emerging markets: 286 Mn
- ☑ Diabetes Population 2030E: 552 Mn
 - Developed Markets: 96 Mn
 - Emerging markets: 456 Mn
- ✓ Diabetes prevalence expected to go up from current levels of 8% to 10% in 2030
- ☑ Diabetes prevalence expected to rapidly increase in Africa, MENA and Urban Areas of BRIC-TM
- ☑ More than half of the current diabetic population in emerging markets remains undiagnosed with limited access to affordable healthcare



Committed to delivering affordable, quality insulin to global markets

- rh-Insulin
- Basal insulin analog
- Rapid acting insulin analogs

Portfolio



- 30+ registrations in Emerging markets
- Strong regional partners in major markets including Japan & China

Regional Partnerships



- rh-Insulin:
 - Phase 3 trial in EU
 - Commercialized in several geographies including India
- Glargine
 - Active US-IND
 - Global Phase 1 trial ongoing
 - Commercialized in India

Molecule Status



BRANDED FORMULATIONS : THERAPEUTIC SEGMENTS









BRANDED FORMULATIONS : CARVING A NICHE



| \wedge | Affordability Index* | INDIA PRODUCT RANKINGS [#] | | | | | |
|--------------|----------------------------------|-------------------------------------|---|--|--|--|--|
| | | Cardiology | | | | | |
| Basalog: 40% | | Myokinase | 2 | | | | |
| | nsugen: 15% | Clotide | 2 | | | | |
| | Bestor: 30% | Oncotherapeutics | | | | | |
| | Statix: 25% | BioMAb EGFR | 2 | | | | |
| | | Abraxane | 3 | | | | |
| | Advacan: 45% | Immunotherapy | | | | | |
| | Tacrograf: 30% | Psorid | 1 | | | | |
| | | Tbis | 2 | | | | |
| | Evertor: 59% BioMAb EGFR: 53% | Picon | 2 | | | | |
| | | Nephrology | | | | | |
| | Picon: 37% | Tacrograf | 2 | | | | |
| | Psorid: 26% | Renodapt & Renodapt S | 3 | | | | |

*: Compared to the top selling competitor brand; #: ORG IMS Jan MAT 2012

BRANDED FORMULATIONS: #1 Indian Insulin Company



Biocon's Volume Market share*

40 IU Insulin: 11%

Glargine vials: 84%

Value Growth YoY*

Fastest growing Insulin company

Biocon: 53%

Sanofi Aventis: 29%

Novo Nordisk: 25%

Biocon's ranking*

#4 in overall insulin market

#3 in the 40 IU Insulin market

#1 in the Glargine vial market

INSUPen® ease

Reusable delivery device based on proprietary German technology, capable of delivering both Insugen[™] & Basalog[™] launched in India





DISCOVERY SERVICES

CLIENTS

Large & mid-size Pharma & Biotech Companies

On-going collaboration with over **60** companies worldwide

SERVICES

Biology R&D Chemistry R&D Custom Synthesis Biologics Production Pre-Clinical & Pharmacology Pharmaceutical Development Syngene

Clinigene

CLINICAL RESEARCH

CLIENTS

Large & mid-size Pharma & Biotech Companies

SERVICES

Clinical Operations & Development

Clinical Data Management

Central & Bioanalytical Research Lab

Human Pharmacology Unit

Regulatory Services

Integrated discovery model

Collaborative Partnerships Risk sharing projects FTE based programs

Project based service

Fee based models

RESEARCH SERVICES: VALUE-BASED POSITIONING

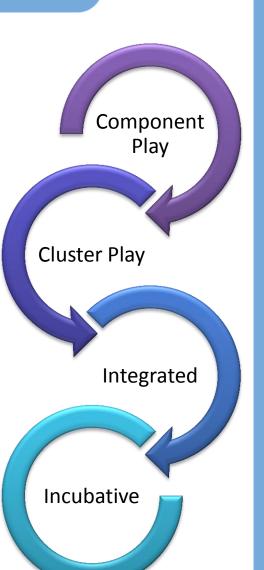


Integrated Model spanning discovery & early development to late stage clinical studies

Large Portfolio of Offerings combining **Chemistry & Biologics expertise** with cost advantage

Custom partnership models ranging from FTE based to risk-reward models

Clientele comprising of **100+ large and mid-size** pharma & biotech companies





STRATEGIC ALLIANCES



| | Amylin | Diabetes | Peptide Hybrid | | | | |
|--------------------------|-----------------------|----------------------------------|-------------------------|--|--|--|--|
| Discovery | CIMAb | Oncology | BioMAb EGFR, Itolizumab | | | | |
| Discovery | IATRICa | Oncology | Immuno-conjugated MAbs | | | | |
| | Vaccinex | Oncology | Biobetter MAbs | | | | |
| | | | | | | | |
| Commercialization | Optimer | First in Class Anti Infective | Fidaxomicin | | | | |
| Commercialization | Mylan | Oncology & Auto Immune | Biosimilars | | | | |
| | | | | | | | |
| Research Services | Research Services BMS | | Integrated DD Services | | | | |



Monoclonal Antibodies (MAbs)



Combines Biocon's R&D and manufacturing prowess of biologics with Mylan's regulatory & commercialization capabilities in the US and Europe

Market Value of Portfolio in 2011: ~33 Bn USD

Exclusive collaboration for development and commercialization of

complex biosimilars.

Basket of Products with patent expiries 2015 onward

(Trastuzumab, Peg-filgrastim, Bevacizumab, Adalimumab, Eternacept)

Mylan and Biocon to share development and capital costs.

Mylan will have exclusive commercialization rights in the regulated markets; profits to be shared

Biocon and Mylan to have co-exclusive commercialization rights in other markets.



First-in-class Anti-Infective



Combines Biocon's R&D and manufacturing prowess of novel biologics with Optimer's proprietary molecule technology

Exclusive collaboration for manufacture & supply of Fidaxomicin API for DIFICID[™] & DIFICLIR[™] tablets

Extension of prior relationship where Biocon assisted Optimer

with product development

Launched in US; Approval received for EU



Research & Development

RESEARCH PARTNERSHIPS : HIGH POTENTIAL PRODUCT PIPELINE



| Product | Therapeutic Area | Drug | Partner | Discovery | Preclinical | Phase I | Phase II | Phase III N | larket |
|------------------|---|---------------------|----------|----------------------|-------------|-------------------|--------------|-------------|--------|
| | Diabetes | IN 105 | | | | | | | |
| ules* | Oncology / Inflammation / Auto immune | Itolizumab | CIMAb | | | | | # | |
| Voleci | Oncology | Nimotuzumab | CIMAb | | | | | | |
| Novel Molecules* | Oncology | Anti-CD 20 | Vaccinex | | | | | | |
| 2 | Oncology | Fusion Proteins | IATRICa | | | | | | |
| | Diabetes | Peptide Hybrid | Amylin | | | | | | |
| lars* | Oncology/ Immunology | Biosimilar MAbs | Mylan | Other MAI PEG- GC | | similar uzumab | | | |
| Biosimilars* | Diabetes | Insulin & Analogues | | Lispro, | Aspart | r | H Insulin, G | largine | |
| Bio | Oncology | Others | | | | (| GCSF, EPO | | |

* Includes molecules from collaborative programs;

Phase 3 TREAT PLAQ study In India, Phase 2(b) globally



Drug Highlights

Targets CD6

CD6 is a type 1 cell membrane glycoprotein belonging to the scavenger receptor cysteine-rich (SRCR) super family group B.

CD6 is predominantly expressed by T cells & a B cell subset.

CD6 binds ALCAM (activated leukocyte cell adhesion molecule) which is expressed on:

Activated T, cells, B cells & monocytes.

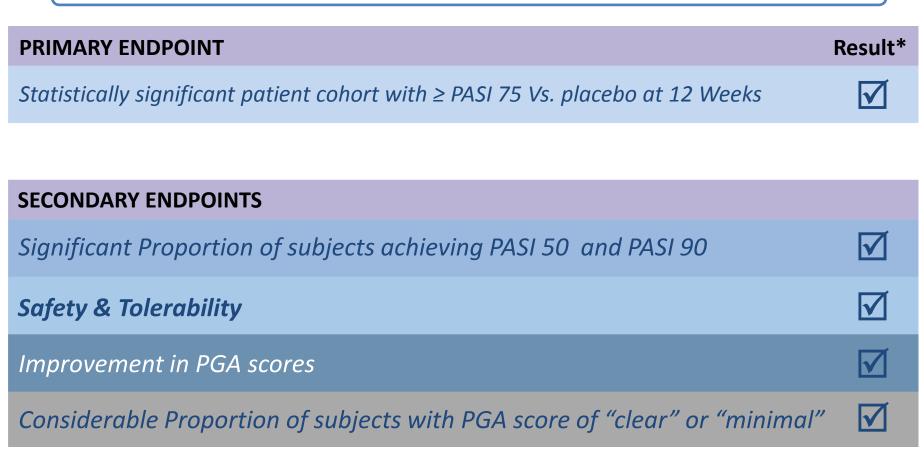
Skin fibroblasts, keratinocytes, rheumatoid arthritis synovium.

TREAT-PLAQ Study in Psoriasis

| Total Patient Enrollment | 223 |
|--------------------------|----------|
| Trial Duration | 52 Weeks |
| Interim Data Presented* | 28 Weeks |

* 52- week clinical study report and the regulatory submission package is currently being prepared for submission to the authorities. Key data would be shared in concurrence with the submission.





TREAT PLAQ STUDY : EFFICACY RESULTS

Biocon

Representative patient samples from each arm.



ORAL INSULIN : IN 105



- Hepatic portal-vein-delivery \checkmark
- Prime liver effect and \square benefit of **"hepatic** buffering"
- Physiological Denetits No sustained peripheral \square hyper-insulinemia
- **Emulates innate** \square insulin physiology

- Adequate post-prandial \square glucose control
- \square Reduces the risk of hypoglycaemia
- $\overline{\mathbf{V}}$ Weight neutral

CIHIICAL BEILERICA

 $\overline{\mathbf{V}}$ Action independent of pancreas functionality

Potential Therapeutic Use

- Potential use across the diabetic treatment continuum $\mathbf{\nabla}$
 - Concomitant use with OADs or monotherapy \geq
 - "Bridge therapy" to intensive insulin therapy \geq
 - Post-prandial control component with basal insulin therapy \geq

IN-105 INDIA PHASE III RESULT SUMMARY



| IN-105 shows clear efficacy as a prandial insulin in lowering post-prandial glucose levels | | | | | | |
|---|--------------|--|--|--|--|--|
| Parameter | Result | | | | | |
| SECONDARY END POINTS | | | | | | |
| Efficacy – Secondary Endpoints Statistically significant reduction in PPG during STM | \checkmark | | | | | |
| Significant reduction in SMBG post prandial glucose excursion | \checkmark | | | | | |
| Safety – Secondary Endpoints No clinically significant hypoglycemia | \checkmark | | | | | |
| Very low immunogenicity | \checkmark | | | | | |
| No neutralizing antibodies detected | \checkmark | | | | | |
| No effect on liver enzymes | \checkmark | | | | | |
| No effect on lipid profiles | \checkmark | | | | | |
| No effect on renal function | \checkmark | | | | | |
| Efficacy – Primary Endpoint Change in Hb1Ac for IN-105 not statistically significant due to higher than anticipated placebo effect | X | | | | | |



FINANCIAL HIGHLIGHTS



INR crore / USD mn

| | FY | o8 | F | Yog | FY10 | | FY11 | |
|-------------|-------|-----|-------|-----|-------|-----|-------|-----|
| Revenue | 1,090 | 273 | 1,194 | 260 | 1,493 | 318 | 1,858 | 407 |
| EBITDA | 335 | 83 | 372 | 81 | 455 | 97 | 573 | 125 |
| Net profit* | 225 | 56 | 238 | 52 | 273 | 58 | 340 | 74 |

| | FY12 | FY11 | | |
|---------|--------------------|--------------------|--|--|
| Revenue | 2,148 445 | 1,858 407 | | |
| EBIDTA | 579 120 | 573 125 | | |
| | 27% | 31% | | |
| PAT | 338 70 | 340 74 | | |
| | 16% | 19% | | |
| EPS | 17.3 | 17.4 | | |

FY08-11: Avg.exch.rate in that fiscal; FY12: USD 1 = INR 48.1; FY11: USD 1= INR 45.67

78% stake acquired in Axicorp GmBH in April '08.; fully divested as of March'11. Hence all figures are ex-Axicorp.

Figures for FY11 and FY12 in accordance with latest revisions in schedule VI.

* Net profit is pre-exceptional in table 1.No exceptional items in FY10 and FY11.



Thank You